New Momentum in District Energy

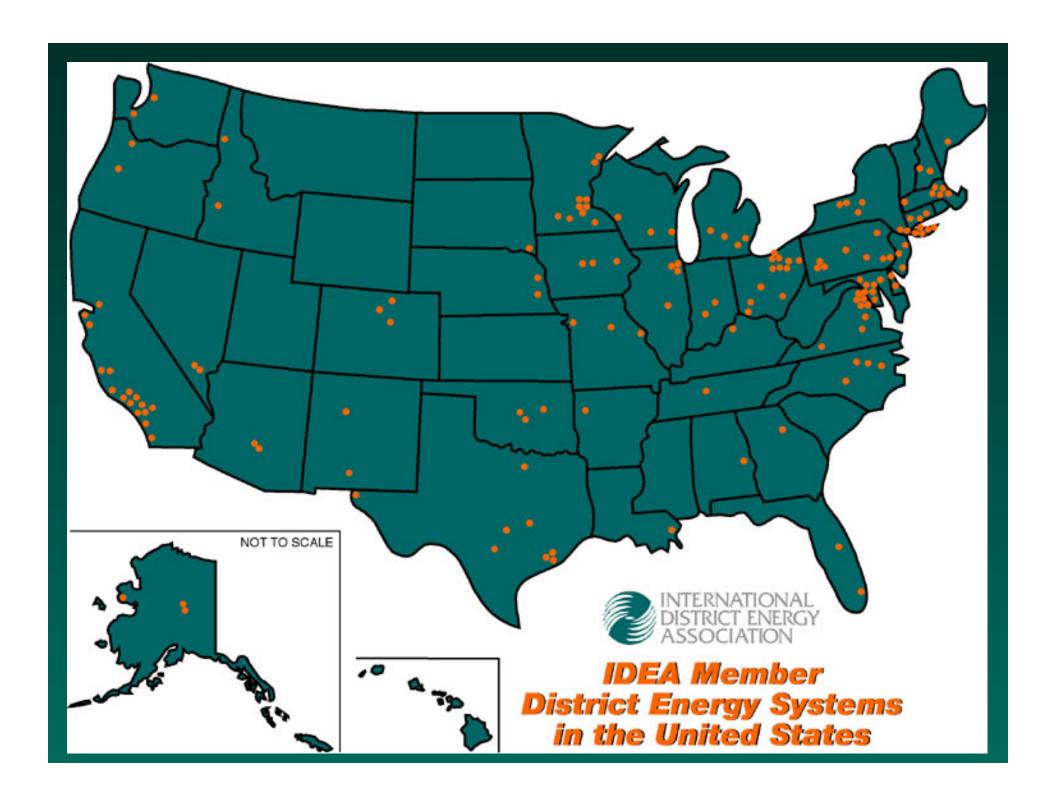
John F. (Jack) Kattner Director



Technology Assessment
Honolulu, HI
March 19-20, 2003

IDEA - Industry Association

- Founded in 1909
- Over 920 members from 20 countries
- Diverse membership Utilities, universities, suppliers, manufacturers, consultants
- Peer exchange, promote and advocate
- 94th Annual Conference in Philadelphia, 2003
- Membership grew by over 10% in 2002
- Timely mission Energy efficiency benefits the environment

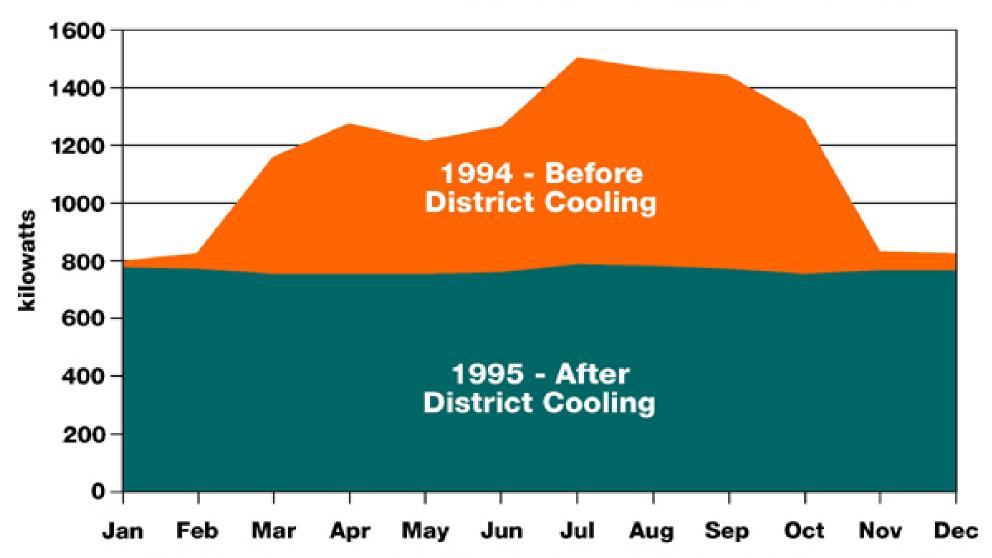


Benefits of District Energy to Customers

- Eliminates capital costs and reclaims space for boilers, chillers, cooling towers, ancillaries
- Reduced risks (capital and operating)
- Improved reliability, flexibility and convenience
- Service compares favorably with costs for equipment, fuels, electricity, operation and maintenance
- Clips peak electric demand; flattens power purchasing profile

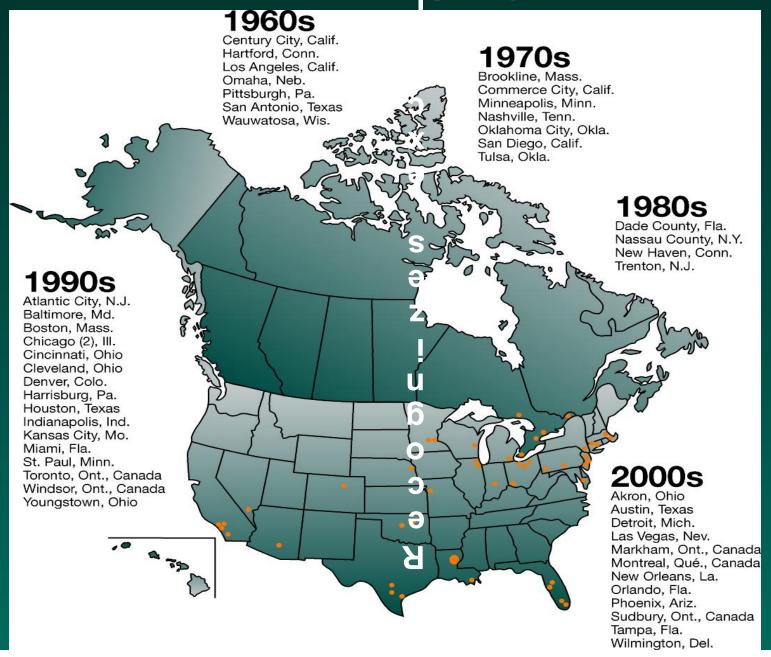


District Cooling Customer Electric Demand Profile



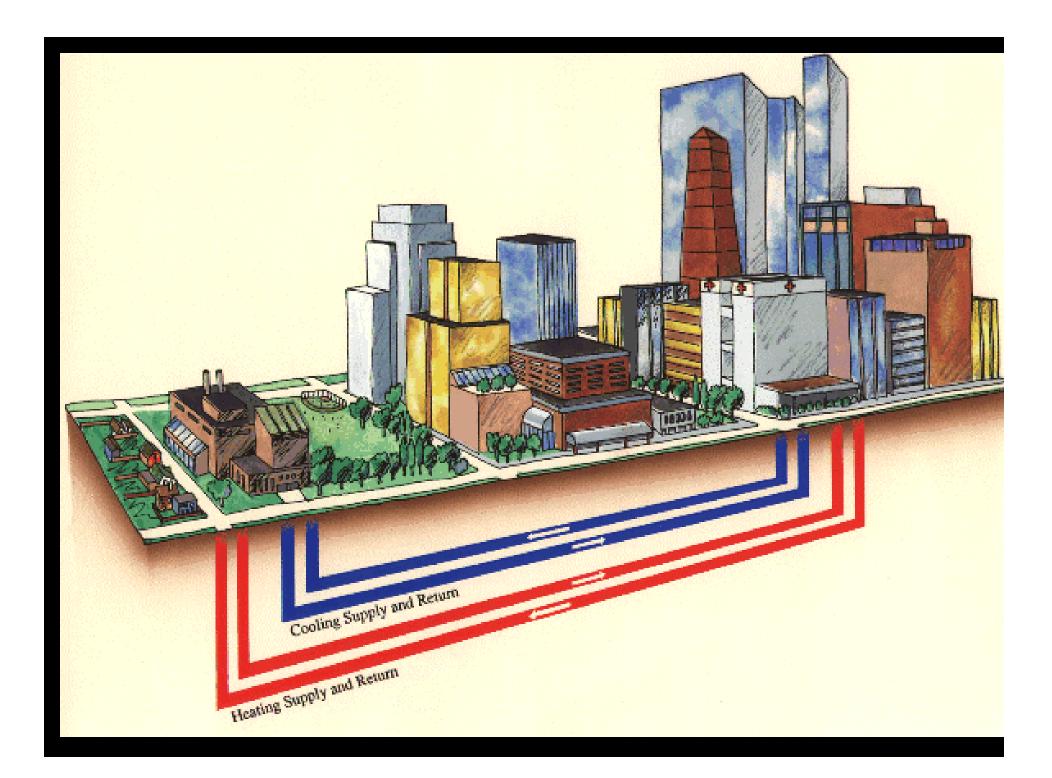
350,000 sf commercial office building built in 1965. Located in Cleveland. Two electric chillers displaced. Actual peak meter readings varied just 2% .lan-.luly

Map of Cooling Systems



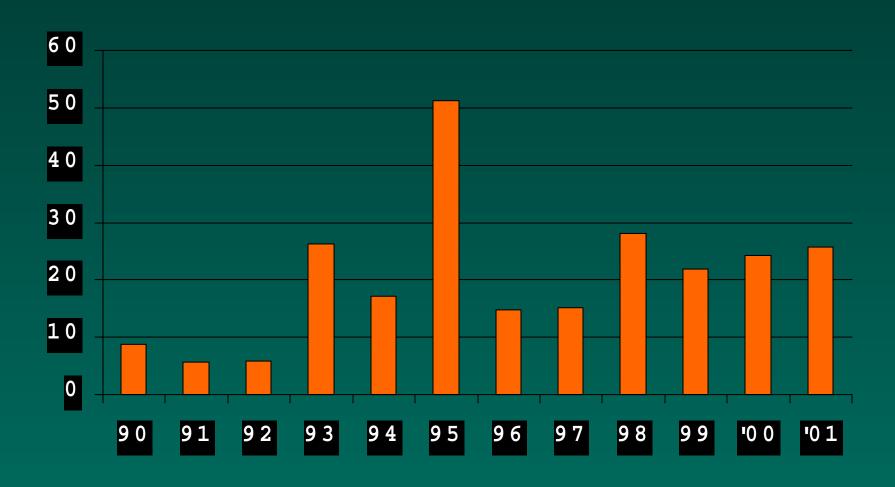
What are Emerging Drivers?

- District energy/CHP solves energy problems and delivers environmental benefits
- Steam-based and district cooling use accelerating with peak power cost increase
- Fuel cost spike driving new market share
- CHP (cogeneration) and TES (thermal energy storage) to balance downtown electric grid
- City-wide thermal sink allows distributed generation options
- Existing district energy assets key to DOE Goal to double US CHP by 2010



District Energy Space

Million Sq Ft Customer Space Added Total Reported = 225,258,285 Sq Ft



















Spotlighting Industry Growth

District Energy Space '01

More than 28.5 million square feet reported



28,597,873 square feet 2001

 225,258,285 sq ft reported in District Energy Space since 1990

Commercial office

• 15 for 4,459,388 sq ft



Entertainmentl culturallsporting

• 10 for 10,272,300 sq ft



Hotel

• 9 for 1,477,900



Other

• 8 for 1,241,679 sq ft



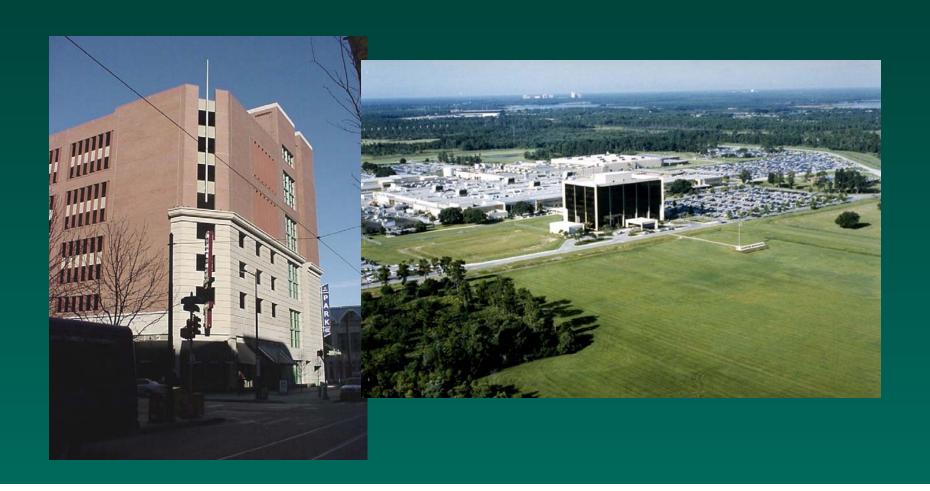
Residential

• 8 for 2,998,725 sq ft



Commercial retaillmanufacturing

• 6 for 2,838,500 sq ft



Schoollhospitallinstitution

• 5 for 832,497 sq ft

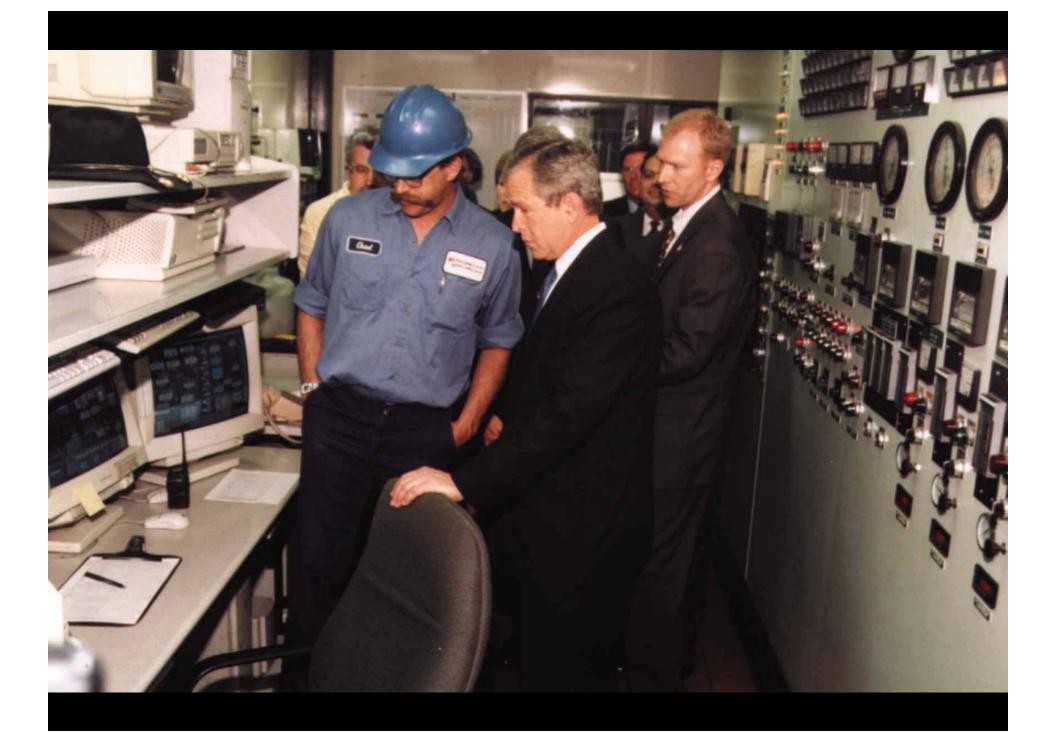


President Bush Briefing

- District Energy St. Paul plant tour before National Energy Plan Announcement
- District energy industry in place to "Act now" on efficiency, reliability and economic objectives of National Energy Plan
- Landmark customers include White House, US Capitol, Empire State Building, Harvard, Yale and Michigan State

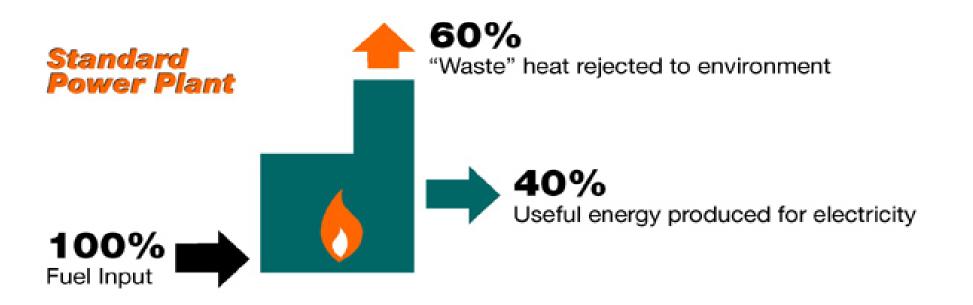


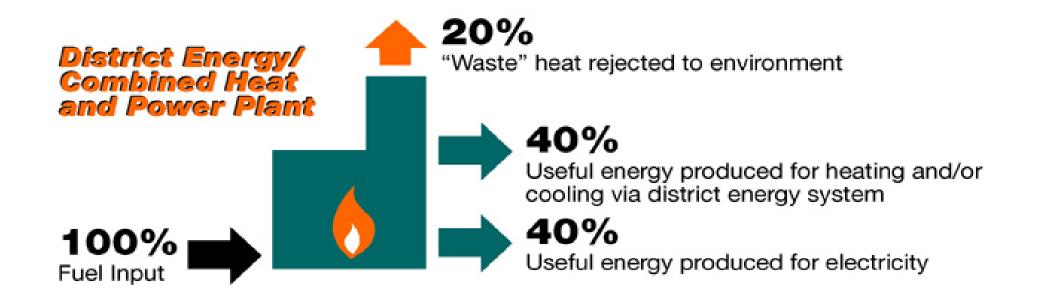






Energy-Efficiency Comparisons





What is District Cooling?

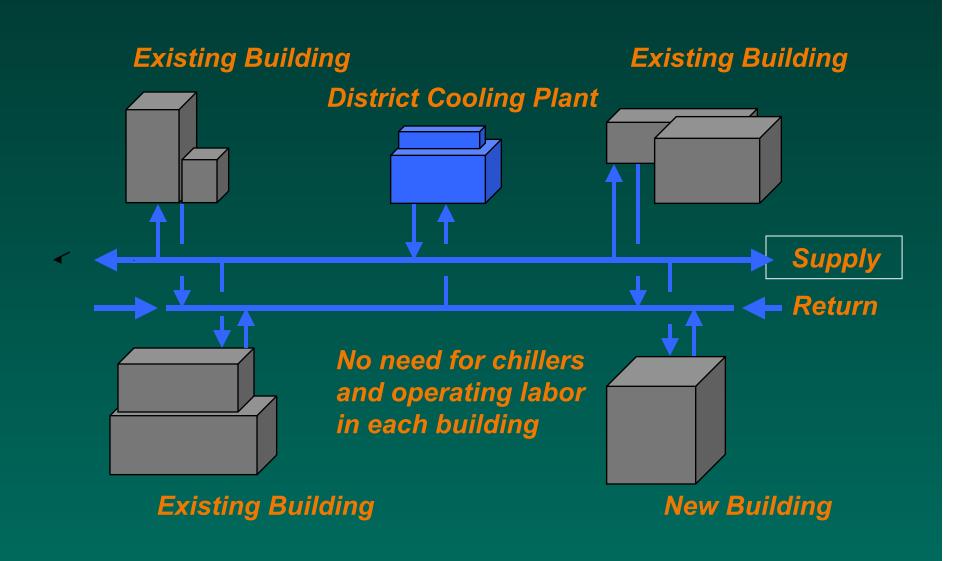
- Centrally-supplied chilled water
 - Available 24 hours/day, 365 days/year
 - Totally meets building owner needs
- Environmentally sound solution
 - Eliminates building cooling plant CFCs, emissions, noise, plume
 - Reduces ozone depletion and global warming
 - Improves cooling efficiency
- Easy Building Syndrome!!



What is District Cooling?

- Reliable service
 - Proven, dependable technology
 - Interruptions virtually non-existent
 - 40 North American commercial systems
 - 2000 North American institutional systems
 - Also in Europe and Asia
- Growth industry
 - Growth rate of at least 15% annually
 - Most growth since 1990
- Catalyst for economic development
 - More competitive CBD
 - Bring jobs to the CBD

What is District Cooling?

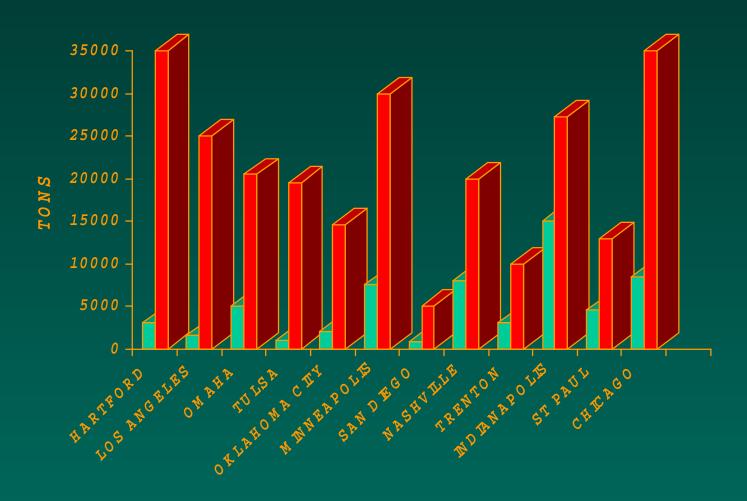


District Cooling Development Options

- Utilities
 - Electric
 - Gas
- Municipalities
 - Municipal utilities
 - Not-for-profit development companies
- Independents
 - Entrepreneurial energy companies
 - Customer cooperatives
- Hybrids of above

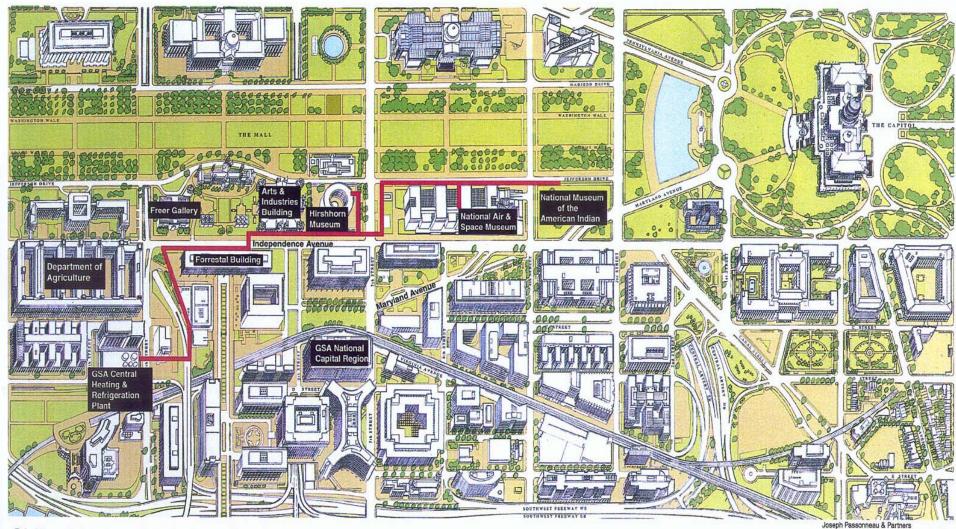


District Cooling Growth









Chilled Water Distribution System
GSA Cogeneration and Chiller Plant Expansion Project

Joseph Passonneau & Partners reproduced under license agreement by GSA

Chilled water distribution lines

Co-generation & Refrigeration Plant Modernization

GSA, Heating Operation & Transmission District - Energy since 1933





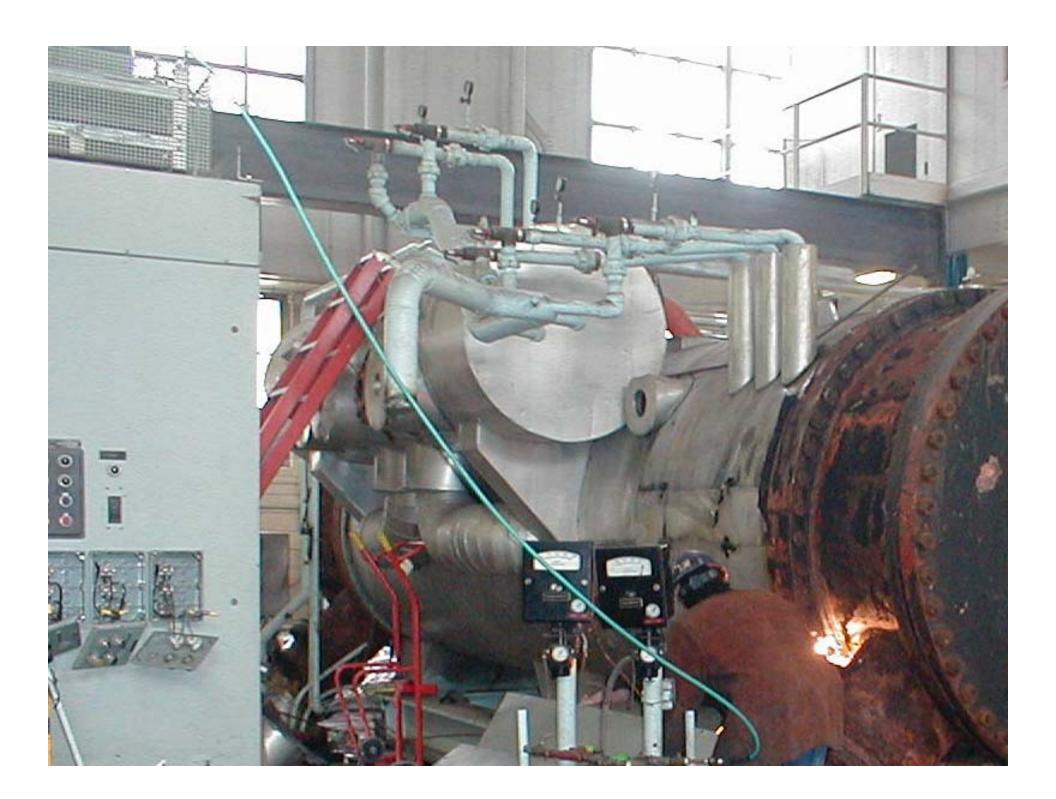




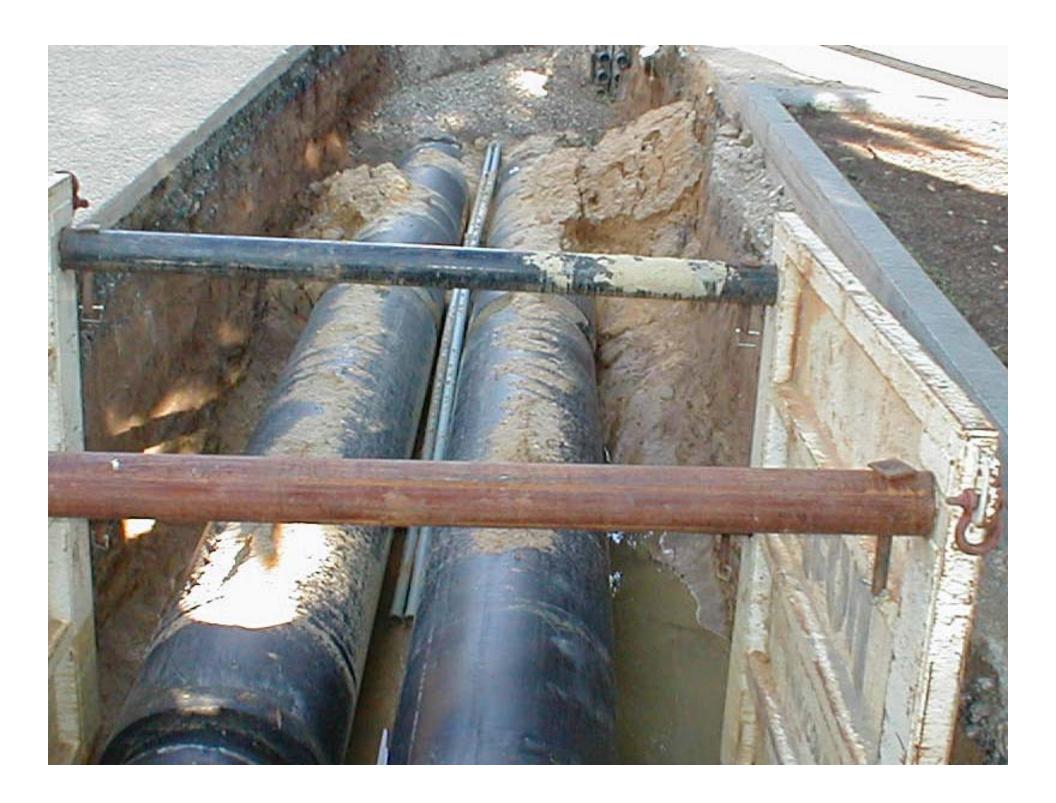






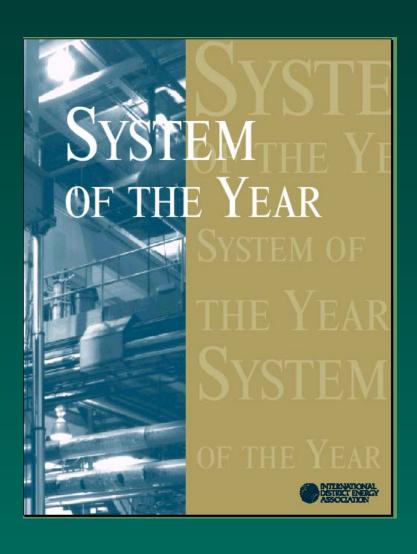








System of the Year Award

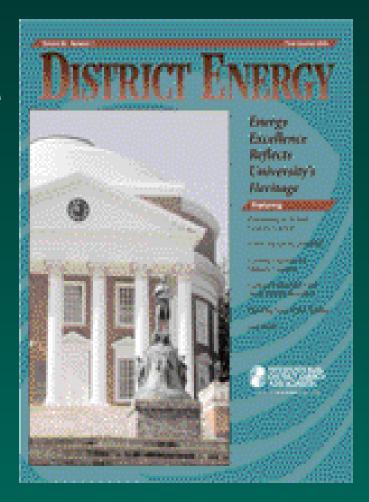


- Presented at Annual Conference Awards
- Recognizes excellence
- Stimulates employee pride; local media
- Distinguished list of 10 winners:
 - District Energy St. Paul
 - Con Ed Steam System
 - Energy Systems Omaha
 - Cornell University
 - UCLA...

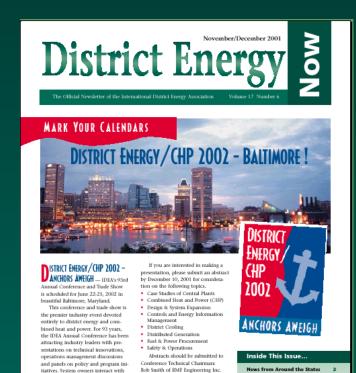
Industry magazine

District Energy magazine

- Circulation 3300
- High quality, long shelf life
- Submit an article, order reprints, be "published"
- Write a regular column-"Members Speak Out"
- Editorial calendar on web



Industry newsletter



(410) 576-0505 or e-mail:

The conference is being hosted by

two IDEA member systems in Baltimore

Comfort Link and Trigen Energy

rdsmith@rmf.com.

manufacturers, service providers and

consultants to advance the needs of

the industry. This year, IDEA will con

Harbor Hotel, only a few blocks from

Baltimore's renowned Inner Harbor.

vene at the Wyndham Baltimore Inner

District Energy Now

- Designed for IDEA members
- "Inside the industry" news
- Report on events, projects, careers
- Distributed via broadcast email and posted on web

Thank You!

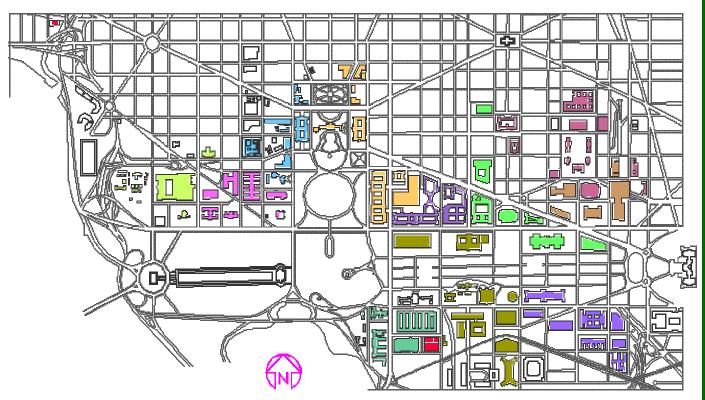
Any Questions?

www.districtenergy.org

IDEA 94thth Annual Conference and Trade Show Philadelphia, PA June 22-25, 2003

Co-generation & Refrigeration Plant Modernization

GSA, Heating Operation & Transmission District - Energy since 1933













Co-generation & Refrigeration Plant Modernization







The Washington Post

HOME

Inside: Weekom Todav's Contents on Page A.

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BY SHAWN THEW -- ACENCE FRANCE PRESSE

Defense Secretary Donald H. Rumsfeld has 20 review panels.

which he emphasized that he will include the military and Congress in his future deliberations, Rumsfeld also said:

■ He is "pushing" to get U.S. peacekeepers out of Bosnia in the belief that the military mission is finished there.

■ He may abandon the principle that the military must be prepared to fight two major regional wars simultaneously, a yardstick that for a decade has been used to determine the size and readiness of U.S. forces.

■ There have been "institutional" frictions between the Pentagon and the State Department, but he has good personal relations with Secretary of State Colin L. Powell.

Discussing possible changes in personnel policy, Rumsfeld said

See RUMSFELD, A23, Col. 5

nel Splits Nomination

Bush Issues Energy Warning

President Unveils New Policy, to Praise and Attacks on Party Lines

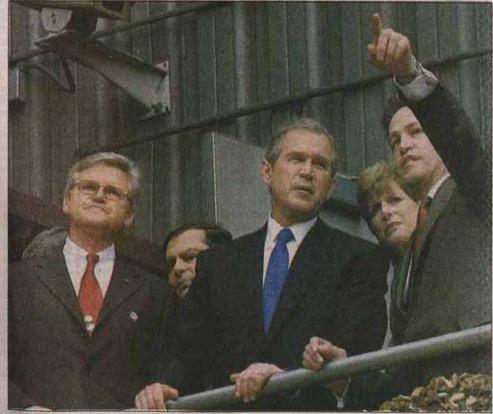
By MIKE ALLEN and DANA MILBANK Washington Post Staff Writers

ST. PAUL, Minn., May 17—President Bush unveiled his much-anticipated energy policy to the nation today from the banks of the Mississippi River, warning of widespread misery if Congress resists his plan to increase the country's power production.

Bush flew to a convention center here to announce his proposals after four months of deliberations, winning acclaim from Republicans and the energy industry, which stands to make billions of dollars from his ideas, and complaints from Democrats and environmentalists, who hope to exploit the policy as a way to portray the president—a former Texas oilman—as a captive of industry.

"If we fail to act, Americans will face more, and more widespread, blackouts," Bush said. "America cannot allow that to be our future, and we will not." The president, adding a tone of urgency to his long-term proposals, said a future without new sources of energy "is unfortunately being previewed in rising prices at the gas pump and rolling blackouts in the great state of California."

In California, Gov. Gray Davis (D) accused the administration of "turning a blind eye to the bleeding and hemorrhaging that exists in this state." He excoriated Bush for refusing to can wholesale energy prices.



BY PALE I. RICHARDS -- ASSENCE FRANCE-PRES

President Bush visits St. Paul, Minn., power plant that uses wood chips. With him are District Energy president Anders Rydaker, left, Energy Secretary Spencer Abraham, EPA chief Christine Todd Whitman and Mayor Norm Coleman.

the full 170-page report, which pro- more oil gas and nuclear production 1 300 to 1 900 new power plants

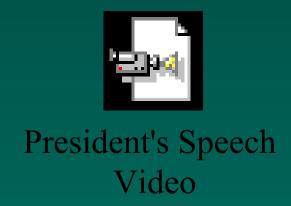




District Energy in Prime Time

- Energy was front page news
- Rollout event for first major policy address
- On radar screen of the Administration





District Energy in Prime Time

- "I had an early look at the future this morning... I toured a plant that harnesses the best of new technology to produce energy that is cleaner, and more efficient, and more affordable".
- "A model of energy efficiency...energy diversity, and the plant is a model of affordability..."

President George W. Bush May 17, 2001



